# FINANCIAL AND ADMINISTRATIVE SERVICES

### **PROGRAMS**

2009-10	2010-11	2011-12	2012-13
Actual	Budget	Adopted	Projected

#### Administration

Provides financial management for all City funds and transactions; administers debt policies; develops long range financial plans and oversees internal controls, financial policies and procedures.

Appropriation	624,043	642,498	706,977	730, 167
Full Time Equivalent Positions	4.0	3.5	4.5	4.5

### **Accounting**

Maintains an accounting system in accordance with generally accepted accounting principles; provides payroll and related services along with capital asset and contract management. Coordinates financial audit function.

Appropriation	487,630	562, 184	564,887	579,374
Full Time Equivalent Positions	6	6	7	7

#### Collections

Prepares all required notices/invoices and collects all City revenues including business privilege licenses, parking tickets, street assessments, user fees and utility payments, including Stormwater, Water and Sewer and Solid Waste payments.

Appropriation	1,332,270	1,440,465	1,272,901	1,301,624
Full Time Equivalent Positions	18.5	18.5	15.5	15.5

## **Financial Reporting**

Prepares reports on the financial condition of the City, including the Comprehensive Annual Financial Report and reports for State agencies; Provides grant management assistance, monitoring of the City's debt portfolio and coordinates the risk management program.

Appropriation	302,973	328,629	280, 203	289,053
Full Time Equivalent Positions	4.0	4.0	3.5	3.5

#### **Purchasing**

Purchases materials, supplies and equipment for all City departments; awards purchase and service agreements; conducts the bidding process for all contracts except construction contracts; arranges and conducts the sale of surplus property.

Appropriation	440,822	453,678	536,494	547,645
Full Time Equivalent Positions	7	6	5	5

### **Treasury**

Provides cash and investment management to meet the City's liquidity needs along with preservation of principal balances; provides accounts payable and accounts receivable services and supports electronic commerce initiatives for banking and cash receipts/disbursements.

Appropriation	566,896	603,320	598,304	561,969
Full Time Equivalent Positions	8.00	8.00	7.55	7.55

## Departmental Objectives

- Provide quality and timely financial reports, services and products to all customers and partners.
- Partner with the community by effectively informing citizens of financial information and maintaining good community relations.
- Process mission critical services timely.
- Ensure department staff is adequately trained and strive to match the department staff to the overall City population diversity.
- Utilize available technology to improve processing of services and disseminating financial information.
- Maintain or improve the City's financial environment by enhancing the ability to fund service and budget priorities and manage financial resources in an efficient manner while promoting accountability for resource usage.

## PERFORMANCE MEASURES

	2009-10	2010-11	2011-12	2012-13
	Actual	Budget	Adopted	Projected
Efficiency Measures				
% of audited privilege licenses in compliance with Code	N/A	90%	90%	90%
% of bid opportunities available to local businesses	N/A	95%	95%	95%
% check requests entered within 48 hours of receipt	N/A	95%	95%	95%
Effectiveness Measures				
Tax-supported debt per capita	N/A	\$652	<\$1,000	<\$1,000
• % of minimum General Fund undesignated Fund Balance	•			
	N/A	9%	9%	9%
City general obligation bond rating	AAA/AAA/AAA	AAA/AAA/AAA	AAA/AAA/AAA	AAA/AAA/AAA
Revenue bond rating	AAA/AA2/AA+	AAA/AA1/AAA	AAA/AA1/AAA	AAA/AA1/AAA
Certificate of participation rating	AA+/AA1/AA+	AA+/AA1/AAA	AA+/AA1/AA+	AA+/AA1/AA+
% Parking tickets collected	N/A	75%	75%	75%
% Miscellaneous billing collected	N/A	99%	99%	99%
% Assessments collected	N/A	75%	75%	75%
% Stormwater/Solid Waste (Cycle 8) Collected	N/A	75%	75%	75%
0504.5				
GFOA financial reporting standard met	Yes	Yes	Yes	Yes
· •				
	2009-10	2010-11	2011-12	2012-13
BUDGET SUMMARY				2012-13
	2009-10	2010-11	2011-12	2012-13 Projected
BUDGET SUMMARY  Expenditures:	2009-10 Actual	2010-11 Budget	2011-12 Adopted	2012-13 Projected 3,011,555
BUDGET SUMMARY  Expenditures: Personnel Costs	2009-10 Actual 3,049,677	2010-11 Budget 3,101,740	2011-12 Adopted 2,921,489	2012-13 Projected 3,011,555 998,277
BUDGET SUMMARY  Expenditures: Personnel Costs Maintenance & Operations	2009-10 Actual 3,049,677 697,287	2010-11 Budget 3,101,740 929,034	2011-12 Adopted 2,921,489 1,038,277	
BUDGET SUMMARY  Expenditures: Personnel Costs Maintenance & Operations Capital Outlay	2009-10 Actual 3,049,677 697,287 7,670	2010-11 Budget 3,101,740 929,034 0	2011-12 Adopted 2,921,489 1,038,277 0	2012-13 Projected 3,011,555 998,277
BUDGET SUMMARY  Expenditures: Personnel Costs Maintenance & Operations Capital Outlay  Total	2009-10 Actual 3,049,677 697,287 7,670 3,754,634	2010-11 Budget 3,101,740 929,034 0 4,030,774	2011-12 Adopted 2,921,489 1,038,277 0	2012-13 Projected 3,011,555 998,277 ( 4,009,832
Expenditures: Personnel Costs Maintenance & Operations Capital Outlay  Total Total FTE Positions	2009-10 Actual 3,049,677 697,287 7,670 3,754,634	2010-11 Budget 3,101,740 929,034 0 4,030,774	2011-12 Adopted 2,921,489 1,038,277 0	2012-13 Projected 3,011,555 998,277 (0 4,009,832 43.05
Expenditures: Personnel Costs Maintenance & Operations Capital Outlay  Total Total FTE Positions  Revenues: Licenses/Permits Internal Charges	2009-10 Actual 3,049,677 697,287 7,670 3,754,634 47.50 3,116,231 37,068	2010-11 Budget 3,101,740 929,034 0 4,030,774 46.00 3,184,000 37,500	2011-12 Adopted  2,921,489 1,038,277 0  3,959,766 43.05  3,198,000 149,150	2012-13 Projected 3,011,558 998,277 (0 4,009,832 43.08 3,298,000 149,150
Expenditures: Personnel Costs Maintenance & Operations Capital Outlay  Total Total FTE Positions  Revenues: Licenses/Permits Internal Charges All Other	2009-10 Actual 3,049,677 697,287 7,670 3,754,634 47.50 3,116,231 37,068 201,343	2010-11 Budget 3,101,740 929,034 0 4,030,774 46.00 3,184,000 37,500 240,400	2011-12 Adopted  2,921,489 1,038,277 0  3,959,766 43.05  3,198,000 149,150 345,500	2012-13 Projected 3,011,555 998,277 ( 4,009,832 43.05 3,298,000 149,150 345,500
Expenditures: Personnel Costs Maintenance & Operations Capital Outlay  Total Total FTE Positions  Revenues: Licenses/Permits Internal Charges	2009-10 Actual 3,049,677 697,287 7,670 3,754,634 47.50 3,116,231 37,068	2010-11 Budget 3,101,740 929,034 0 4,030,774 46.00 3,184,000 37,500	2011-12 Adopted  2,921,489 1,038,277 0  3,959,766 43.05  3,198,000 149,150	2012-13 Projected 3,011,555 998,277 0 4,009,832

## **BUDGET HIGHLIGHTS**

Total

- The FY 11-12 budget is decreasing \$71,008 or 1.8%.
- Approximately \$104,000 in reductions were made to the base budget by cutting roster wages, overtime, and various M&O items. Another \$85,200 is from the allocation of portions of various positions to other funds (20% of one Financial Reporting Manager to General Insurance Fund; 15% of two Accountants, 10% of one Accountant Tech, and 35% of one Assistant Treasury Manager to the Debt Service Fund). One Assistant Purchasing Manager and two Delinquent Revenues Collectors are being eliminated in FY 11-12.

3,754,634

4,030,774

4.009.832

3,959,766

- The reductions are being offset by an increase of \$166,610 for the creation of a Central Contracting Office. Of this, \$111,610 will be funded through an internal service charge to Water Resources.
- In response to the City Council directive to maintain the current tax rate, the budget is increasing privilege license fees for Internet Sweepstakes establishments. This new fee structure includes a location fee as well as a per machine fee and is estimated to generate \$200,000 in additional revenue.
- In FY 10-11, Finance added a Principal Analyst position.